1. Minutes of the 14 Nov 2012 College Governance Meeting were accepted
2. State of the College Address (Murphy)
   - Undergraduate recruitment
     - Strong Class Quality
       - 92% average high school GPA
       - 1200 SAT or equivalent ACT
       - 3.16 average transfer GPA (3.12 fall 2011)
     - Strong Class Diversity
       - 60 underrepresented students (49 fall 2011)
       - 11% of new undergrads (13% of freshmen)
       - 94 from outside NY (101 fall 2011)
       - 17% of new undergrads (21% of freshmen)
       - 49% of first-year are women; 34% of transfers
     - Beat Fall 2012 New Student Goal (550 vs. 510 goal)
       - 325 vs. 290 freshman goal
       - 225 vs. 220 transfer goal
       - 46 transfers at Ranger School (58 fall 2011)
     - Fewer Applicants but Higher Yield
       - 2,450 applicants (2,750 fall 2011)
       - 46% accepted (44% fall 2011)
       - 50% enrolled (45% fall 2011)
       - 88 Early Decision freshmen (27% of class)
   - Graduate student recruiting
     - Surpassed Fall 2012 New Student Goal (134+ vs. 130 goal)
       - 31 PhD
       - 63 MS/MF
       - 25 MPS
       - 13 MLA
     - Strong Class Quality and Diversity
       - 31% international
       - 4% underrepresented U.S.
       - 57% women
- 3.56 average undergraduate GPA

- College Rankings
  - U.S. News & World Report Rankings
    - National Universities
      - 77th
      - Highest SUNY ranked institution
    - Great Schools Great Prices
      - 42nd
    - The Top 50 Public National Universities
      - 32nd
      - Highest SUNY rank institution

- Update on the Gateway Center
  - Completion in the 4th quarter of 2012.
  - Temporary and partial occupancy to accommodate Fall Barbeque and Feinstone Banquet in October.
  - Following completion of finishes, start-up of CHP and mechanical, electrical and plumbing systems and flush-out ventilation, the Gateway Building should be ready for occupancy in November 2012.
  - Recent work includes drywall and painting, installation of chilled beams, lighting, acoustic treatments, ceramic tile, structural steel for the south stair tower, exterior pavements, exterior lighting, display cases and the start of the green roof construction (stone ballast and wood walkways).
  - Work is also progressing on the exterior rain gardens, north and south entry areas, MEP systems, life safety systems, communications infrastructure, concrete slabs for radiant heating/cooling, and exterior window and wall tightness testing. Furnishings are slated for deliveries between 9/17 through 10/12.

- Update on the Academic Research Building
  - Design work is progressing with the Design Manual submission in September 2012, leading to the completion of pre-bid construction documents in late December 2012.
  - Building construction is anticipated to begin in the 3rd quarter of 2013, contingent upon successful acquisition of the project site, including the exchange of properties with Syracuse University.
  - Building construction is expected to take 24 months for completion.
  - The break-out project for the demolition and deconstruction of the houses on the Standart/E. Raynor block has been re-bid, with notification to proceed anticipated by early October.
  - The deconstruction project will follow with a separate contract, intended for construction in the spring of 2013, to grade the site and construct a parking lot to Syracuse University’s specifications. The completion of this work is expected to enable the exchange of properties between ESF and SU.
• Research Foundation FY 12-13 Operating Budget
  ○ Per capita RF Expenditures and New Awards for FY 11-12:

![Bar chart showing new awards and expenditures across different institutions.]

• New Academic Programs
  ○ Undergraduate:

<table>
<thead>
<tr>
<th>Program</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Renewable Energy Management BS</td>
<td>Approved; Accepting Students</td>
</tr>
<tr>
<td>Environmental Health BS</td>
<td>Under SUNY Review</td>
</tr>
<tr>
<td>Biotechnology Minor</td>
<td>Approved by ESF Faculty; Accepting Students</td>
</tr>
<tr>
<td>Environmental Biology Minor</td>
<td>Approved by ESF Faculty; Accepting Students</td>
</tr>
<tr>
<td>Natural Resources Economics Minor</td>
<td>Approved by ESF Faculty; Accepting Students</td>
</tr>
<tr>
<td>Chemistry/Biology BS/MEd Articulation Agreement with Oswego</td>
<td>Final Draft Under Review</td>
</tr>
</tbody>
</table>

- Graduate:

<table>
<thead>
<tr>
<th>Program</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>PSM Certification for PBE Sustainable Management Master’s Option</td>
<td>Approved by Council of Graduate Schools; Accepting Students</td>
</tr>
<tr>
<td>Conservation Biology and ERE Options for Peace Corps Master’s International</td>
<td>Approved by Peace Corps; Accepting Students</td>
</tr>
<tr>
<td>Environmental Monitoring GPES Option</td>
<td>Approved by ESF Faculty; Accepting Students</td>
</tr>
<tr>
<td>Ecosystem Restoration GPES Option</td>
<td>Approved by ESF Faculty; Accepting Students</td>
</tr>
<tr>
<td>Biophysical and Ecological Economics GPES Option</td>
<td>Approved by ESF Faculty; Accepting Students</td>
</tr>
<tr>
<td>Concurrent MS/MPH Articulation Agreement with UMU</td>
<td>First Draft Under Review</td>
</tr>
</tbody>
</table>
• ACT SOS Survey Results:

![Graph of Measures of Overall Satisfaction]

- Overall satisfaction (2) 4.2
- Overall educational quality (1) 4.23
- Would attend same college again (2) 4.29
- College is a good value (1) 4.51
- Plan to graduate from present college (1) 4.84

• Resource Allocation Methodology
  o AllResource Allocation Methodologyocation of $787M in NYS support to SUNY
    ▪ Enrollment Cost $687.0M
    ▪ Geographic Distribution $15.7M
    ▪ Research $63.5M
    ▪ Academic Mission Funding $20.7M
  o Implementation
    ▪ 3 year phase-in
      • FY 2013-14
      • FY 2014-15
      • FY 2015-16
    ▪ Transition funding provided for campuses losing state support to help with increasing revenue or decreasing costs
      • Recruitment/marketing
      • Enrollment/program support
      • Retention
      • Transfer programs/partnerships
      • Shared services
  o Current picture regarding redistribution of State funds
    ▪ University Centers+$13,837,700
    ▪ Other Research/Doctoral -$6,438,500
    ▪ Comprehensive Colleges -$12,078,800
    ▪ Technology Colleges -$1,674,500
    ▪ Incentive Research Funding +$6,345,000
  o Projected ESF Cuts
    ▪ 8/31 Model -$2,300,000
- 10/29 Model - $2,700,000
- 11/4 Model - $1,095,900

- 11/4 Projected Cuts and Transition Funding for ESF by Fiscal Year

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Cut</th>
<th>Transition Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2013-14</td>
<td>-$328.8K</td>
<td>$500K</td>
</tr>
<tr>
<td>FY 2014-15</td>
<td>-$350.0K</td>
<td>$350K</td>
</tr>
<tr>
<td>FY 2015-16</td>
<td>-$920.9K</td>
<td>-$920.9K</td>
</tr>
<tr>
<td>FY 2016-17</td>
<td>-$1,095.9K</td>
<td>$0</td>
</tr>
</tbody>
</table>

- Actions to Mitigate the Cuts
  - Increase enrollment and enrollment income (~$900K/yr for next 3 years)
  - Reduce SU Student Support Services costs
  - Increase the Student Support Services Fee
  - Reduce Operating Expenses (energy)
  - Increase Revenue from remote properties

- President Murphy announced that he would retire as President of SUNY-ESF in December, 2013

3. Executive Committee Report (Donaghy)

Neil Murphy, Kelley Donaghy, Robert Meyer, Stephen Weiter, Stephen Teale, John Hassett, Jennifer Smith, Claire Dunn, Melissa Fierke, Paul Crovella, Gregory McGee, George Kyanka, Brandon Murphy, Klaus Doelle, Lisa Campagna, Jack Manno, Bruce Bongarten

- Meets before each College-wide Meeting
  - 9 times since last December
- One full committee retreat each August
  - Dr. Anton Aboud
- Library Council
- Summer Session
- Survey of First Term
  - Results of Survey:

<table>
<thead>
<tr>
<th>Weighted Average</th>
<th>% SA/A</th>
<th>Summary of Question</th>
</tr>
</thead>
<tbody>
<tr>
<td>4.1</td>
<td>80%</td>
<td>Governance Vision</td>
</tr>
<tr>
<td>4.2</td>
<td>84%</td>
<td>Vision of College</td>
</tr>
<tr>
<td>4.1</td>
<td>76%</td>
<td>Representation</td>
</tr>
<tr>
<td>4.0</td>
<td>74%</td>
<td>Communication</td>
</tr>
<tr>
<td>3.9</td>
<td>65%</td>
<td>Diverse Points of View</td>
</tr>
<tr>
<td>3.7</td>
<td>58%</td>
<td>Diverse Constituencies</td>
</tr>
<tr>
<td>4.0</td>
<td>78%</td>
<td>Broad Consultation</td>
</tr>
<tr>
<td>4.2</td>
<td>79%</td>
<td>Organization</td>
</tr>
<tr>
<td>4.1</td>
<td>80%</td>
<td>Presiding at Meetings</td>
</tr>
<tr>
<td>4.0</td>
<td>75%</td>
<td>Objectivity/Inclusiveness</td>
</tr>
</tbody>
</table>

- Plans for 2013
  - By-Laws revisions
  - Technology Committee
  - College Hour (Schedule Reset)
4. **Faculty Mentoring Colloquium (Donaghy)**
   - January 8, 2012, 11:30 AM – 5:00 PM, Gateway Building, Lunch, Small Group Sessions, Reception.
   - Planning Committee:
     - Academic Council
       - Donald Leopold
       - Theodore Endreny
       - Valerie Luzadis
       - Neil Ringler
       - Susan Anagnost
       - Richard Hawks
     - Faculty Governance
       - Kelley Donaghy
   - Tentative Program
     - Welcome and Lunch
       - Play - Match the research interests over lunch and get to know some little known facts about your colleagues
     - Prizes!
     - Two Break-out sessions with summary reports from each table between them
     - Closing and mentoring group assignments
     - Luncheon winners announced
     - Reception
   - Spring College-wide Meetings
     - February 20, 2013 at 12:45 PM
     - March 27, 2013 at 12:45 PM
     - May 1, 2013 at 3:30PM – Reading Day

5. **Library Update (Weiter)**
   - Library Council
     - Has met once to discuss charge
     - Will meet again on January 9 to select a Chair and begin substantial functions
   - Library Migration
     - Journal Locator Installed and Working
     - Proxy Server Installed and Working
     - Some journals/Services have been problematic in terms of remote access
       - Notably Nature, Soc. of American Fisheries (Taylor Francis), and Web of Science.
       - Let us know if you have access issues
     - Catalog Migration delayed until May
       - Mostly Issues with Ex Libris Corporation
       - SUNY OLIS being incredibly supportive
   - Selected New Journals (or replacement of Bird –provided Journals)
     - There are numerous others not listed here! - January 1
     - PNAS
• Library Improvements
  o Quiet Study Area – Room 103
    ▪ Donor Supported Robert and Lisa Unsworth
  o Writing Center – Room 013
    ▪ Team Room/Public Speaking Center
  o Carrels along West wall being upgraded
    ▪ Last bit of Main Floor to get an upgrade
  o Extension of Friday Hours until 7:00 PM
    ▪ Beginning this Spring
    ▪ At Request of the Students

• New Staff Announcements
  • Joanne LaFontaine starts 12/19
    o Fills vacant 50% library clerk position
  • New technology support position starts 1/3

Meeting adjourned