Agenda

• Welcome / Call to Order
• Approval of Dec minutes
• News & Updates
• President’s Remarks
• College Budget Update
• Committee Reports & Actions
• Old & New Business
News & Updates
ESF Students Return to Puerto Rico to Help with Continuing Relief Efforts
ESF Launches Its First Online Bachelor’s Degree
Shared **positives** among campuses:

- More and better consultation
- New academic programs
- More faculty engaged in governance

Shared **concerns** among campuses:

- Interim administrators
- SUNY budget / Maintenance Of Effort
- New ‘relationships’ policy

**Three Qs for Chancellor Johnson from the campus governance leaders:**

SUNY consensual relationship policy, NYS budget concerns, interim leadership
President Amberg’s Remarks
Ongoing and Incubating Initiatives

Ranger School Aerial
Interim Provost Search

• Committee
  • President Amberg, Mark Lichtenstein, Russ Briggs, Colin Beier, Joanie Mahoney, and Sue Nevins

• Nine applications received.

• Scored on the following criteria: Interpersonal Skills, Leadership Experience and Style, Fiscal Management Experience, and Human Resources Management Experience.

• Based on those scoring results we narrowed the field to 5 candidates to interview.

• In addition to our committee interviews, each candidate will record a video for the campus and campus-wide feedback will be collected.
The Governor’s Budget and “The Green New Deal”

- Joanie Mahoney, Maureen Fellows, Chris Nomura and myself worked hard to advocate for ESF in the Governor’s budget.

- A lot of our language was incorporated in the “Green New Deal” portion of his budget including a shout out in his speech.

- Creates a golden opportunity to seek mission adjustment dollars from the REDC/URI.

- Crafting a CFA to offset operating costs and that expands R&D and work-force development.

- Puts ESF at the forefront of this initiative.
The Bark Eater Cup

- Tuesday February 19th The Mighty Oaks Basketball team takes on Paul Smith’s in The Dome
First Year Experience Task Force

- The President, in consultation with ESF Academic Governance, has established a task force focused on enhancing the new student experience. The membership includes:

- **Co-Chairs:**
  - Neal Abrams, Associate Professor (FCH) and Chair, Student Life Committee
  - Amelia Hoffman, Academic Success Coordinator, Office of Student Affairs

- **Task Force Members:**
  - Nasri Abdul-Aziz, Instructor and Placement Coordinator, APM, Gen Ed Division
  - Eileen Baldasarre, CSTEP Coordinator, Office of Student Affairs
  - Malika Carter, Chief Diversity Officer
  - Erin Craig, Associate Provost of Enrollment and Marketing
  - Jeanine DeBaise, Instructor, Environmental Writing Program
  - Melissa Fierke, Associate Professor (EFB)
  - Sophie Gublo-Jantzen, Office of the Provost and IQAS Committee
  - Scott Shannon, Associate Provost for Instruction
  - Mark Teece, Associate Professor (FCH) and Chair and Curriculum Committee
  - John Turbeville, Office of Student Affairs
  - James Quinn, USA President
Faculty First Survey and Initiative; Lessening Administrative Burden

- Faculty are telling the President they spend too much time on paperwork.
- Shadow work has been recognized by many Universities (e.g. Cornell) as limiting the productivity of their faculty.
- Need to understand the administrative pinch points for faculty to help focus our efforts so we are developing a survey to illuminate the problem areas.
- Once identified I intend to focus a team on:
  - Determining how administration can assume more responsibility for paperwork and/or:
  - Reduce the layers of complexity in our approval processes while still meeting compliance obligations.
  - Develop clear guidance and points of contact to navigate processes, particularly for new faculty.
  - In concert with the People Advisory Group look for administrative structures that could be more supportive of faculty.
In the Incubator; 40,000 ft. View

- Graduate Program revamp.
- Centralization and improvement of our internship program.
- Smoke and tobacco free campus, staged process to begin fall semester.
- Onondaga Community College “Deep Affiliation”.
- Nosa Egiebor taking on responsibilities for the development of international educational programs as Special Assistant to the President.
Meet Bramble
Questions?
College Budget Update
Financial Report

- 2018 – 19 State Operating Budget Update
- Key Revenue and Expense Items: 20 Year Trends
- Enterprise Wide Operating Revenue
- 2019 – 20 State Budget Timeline
# State Operating Budget 2018-19 – Revenue

<table>
<thead>
<tr>
<th>in $000’s</th>
<th>Original Budget</th>
<th>Year-End Forecast</th>
<th>Projected Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Allocation</td>
<td>$22,609.8</td>
<td>$22,609.8</td>
<td>$0.0</td>
</tr>
<tr>
<td>Campus Revenue - Tuition</td>
<td>$18,746.6</td>
<td>$19,210.0</td>
<td>$463.4</td>
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<tr>
<td>UG Scholarships / Grad Waivers</td>
<td>($5,154.7)</td>
<td>($5,147.5)</td>
<td>$7.2</td>
</tr>
<tr>
<td>Campus Revenue - College Fee &amp; Interest</td>
<td>$138.9</td>
<td>$220.2</td>
<td>$81.3</td>
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<tr>
<td><strong>State Operating Revenue</strong></td>
<td><strong>$36,340.6</strong></td>
<td><strong>$36,892.5</strong></td>
<td><strong>$551.9</strong></td>
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</tbody>
</table>

- On Line Tuition Revenue $150k:
  - Open Academy (Environmental Leadership, Radiation Curing Chemistry) $22k
  - Summer session $128k
- Open Academy to offer online Bachelor of Science degree in Sustainability Management in Fall 2019
State Operating Budget 2018-19 – Expenditures

<table>
<thead>
<tr>
<th></th>
<th>Original Budget</th>
<th>Year-End Forecast</th>
<th>Projected Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personal Service - Regular</td>
<td>$28,912.1</td>
<td>$29,439.9</td>
<td>$527.8</td>
</tr>
<tr>
<td>Personal Service - Temporary</td>
<td>$3,817.5</td>
<td>$3,573.8</td>
<td>($243.7)</td>
</tr>
<tr>
<td>(Visiting Instructors, Grad Stipends, Backfills, etc.)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OTPS: UG Student Scholarships</td>
<td>$2,952.3</td>
<td>$2,817.5</td>
<td>($134.8)</td>
</tr>
<tr>
<td>OTPS: Grad Student Tuition Waivers</td>
<td>$2,184.8</td>
<td>$2,330.0</td>
<td>$145.2</td>
</tr>
<tr>
<td>Scholarships/Waivers Transfers</td>
<td>($5,137.1)</td>
<td>($5,147.5)</td>
<td>($10.4)</td>
</tr>
<tr>
<td>OTPS: Syracuse University Contract - Accessory Instruction</td>
<td>$1,950.0</td>
<td>$1,950.0</td>
<td>$0.0</td>
</tr>
<tr>
<td>OTPS: Syracuse University Contract - Student Services</td>
<td>$1,632.0</td>
<td>$1,636.8</td>
<td>$4.8</td>
</tr>
<tr>
<td>OTPS: Syracuse University Contract - Student Services (Student Services funded via Student Broad Based Fee)</td>
<td>($1,632.0)</td>
<td>($1,636.8)</td>
<td>($4.8)</td>
</tr>
<tr>
<td>OTPS: Department Expenses</td>
<td>$4,345.4</td>
<td>$3,942.9</td>
<td>($402.5)</td>
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<tr>
<td>OTPS: Utilities</td>
<td>$1,810.8</td>
<td>$1,837.3</td>
<td>$26.5</td>
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<tr>
<td>OTPS: Assessments by SUNY for Selected Services</td>
<td>$487.9</td>
<td>$487.9</td>
<td>$0.0</td>
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<tr>
<td>Total ESF State Financial Plan Expenditures</td>
<td>$41,323.7</td>
<td>$41,231.8</td>
<td>($91.9)</td>
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<tr>
<td>Operating Surplus / (Deficit)</td>
<td>($4,983.10)</td>
<td>($4,339.3)</td>
<td>$643.8</td>
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20 Year Trend
State Support and Tuition as a share of Campus Revenue

**State Support**
- 79.7% ($21.9m)
- 54.7% ($22.6m)

**Tuition**
- 20.3% ($5.6m)
- 45.3% ($18.7m)
20 Year Trend - State Support in $000s

Inflation Adjusted per HEPI*
1999 – 00 Base Year

Actual

* HEPI is a measure of the inflation rate applicable to United States higher education. It measures the price of goods and services typically purchased by colleges and universities.

Source: Commonfund Higher Education Price Index
20 Year Trend - Tuition in $000s

- Actual
- Inflation Adjusted per HEPI*

*HEPI is a measure of the inflation rate applicable to United States higher education. It measures the price of goods and services typically purchased by colleges and universities.

Source: Commonfund Higher Education Price Index
20 Year Trend – PSR Labor in $000s

* HEPI is a measure of the inflation rate applicable to United States higher education. It measures the price of goods and services typically purchased by colleges and universities. **LABOR INDEX ONLY**

Source: Commonfund Higher Education Price Index
HEPI is a measure of the inflation rate applicable to United States higher education. It measures the price of goods and services typically purchased by colleges and universities.

Source: Commonfund Higher Education Price Index
20 Year Trend – Utilities*

in $000s

* HEPI is a measure of the inflation rate applicable to United States higher education. It measures the price of goods and services typically purchased by colleges and universities. **Utilities Index Only**

Source: Commonfund Higher Education Price Index
20 Year Trend – UG Financial Aid*

in $000s

**State operating funds only.** Does not include ESF Foundation restricted scholarships

<table>
<thead>
<tr>
<th>Year</th>
<th>UG Enrollment</th>
<th>Actual</th>
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<tbody>
<tr>
<td>1999-00</td>
<td>~1,500</td>
<td>$253</td>
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<tr>
<td>2000-01</td>
<td>~1,500</td>
<td>$600</td>
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<tr>
<td>2001-02</td>
<td>~1,500</td>
<td>$1,100</td>
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<td>2002-03</td>
<td>~1,500</td>
<td>$1,600</td>
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<td>2003-04</td>
<td>~1,500</td>
<td>$2,100</td>
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<td>2004-05</td>
<td>~1,500</td>
<td>$2,600</td>
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<td>2005-06</td>
<td>~1,500</td>
<td>$3,100</td>
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<td>2006-07</td>
<td>~1,500</td>
<td>$3,100</td>
</tr>
<tr>
<td>2007-08</td>
<td>~1,500</td>
<td>$3,100</td>
</tr>
<tr>
<td>2008-09</td>
<td>~1,500</td>
<td>$3,100</td>
</tr>
<tr>
<td>2009-10</td>
<td>~1,500</td>
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<td>2010-11</td>
<td>~1,500</td>
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<td>2011-12</td>
<td>~1,500</td>
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<td>2012-13</td>
<td>~1,500</td>
<td>$3,100</td>
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<td>2013-14</td>
<td>~1,500</td>
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<tr>
<td>2014-15</td>
<td>~1,500</td>
<td>$3,100</td>
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<td>2015-16</td>
<td>~1,500</td>
<td>$3,100</td>
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<tr>
<td>2016-17</td>
<td>~1,500</td>
<td>$3,100</td>
</tr>
<tr>
<td>2017-18</td>
<td>~1,750</td>
<td>$687</td>
</tr>
<tr>
<td>2018-19</td>
<td>~1,750</td>
<td>$2,816</td>
</tr>
</tbody>
</table>

*HEPI is a measure of the inflation rate applicable to United States higher education. It measures the price of goods and services typically purchased by colleges and universities.

Source: Commonfund Higher Education Price Index
Key Revenue and Expense Drivers
20 Year Trends – Summary

- Tuition comprises a much greater percentage of campus revenue
- State support well below the inflation adjusted trend
- Tuition well above the inflation adjusted trend
- PSR labor consistent with the inflation adjusted trend
- SU accessory instruction/student services cost virtually the same as 1999-00
- Utilities cost virtually the same as 1999-00
- UG financial aid has increased 10 fold.

*In general, a revenue problem rather than a cost problem*
ESF Enterprise: Operating Revenue/Income in $000s

- $42,933.4, 58%
- $19,664.0, 27%
- $10,805.4, 15%
- $452.2, <1%

State Operated
Research Foundation
College Foundation
Alumni Association
2019/20 New York State Budget Timeline

- **Sept/Oct 2018**: NYS Budget "Call Letter"
- **Nov/Dec 2018**: Budget Request To Board for Approval
- **February 2019**: Executive Budget, Budget Testimony, Amendments
- **March 2019**: One House Bills, More Advocacy
- **April 1 2019**: 2019/20 Enacted Budget

Key Dates:
- **February 2019**: Finalizing Budget Request
- **March 2019**: Advocacy, Negotiations
- **April 1 2019**: Even More Advocacy
Discussion
Committee Reports
Committee on Curriculum

• Curriculum Change Biotech 1 (minor)
  • Research Experience (5 credits)
  • Add Foreign Language to Gen Ed
  • Replace grad level Biochemistry for undergrad level Biochemistry

• Curriculum Change Biotech 2 (minor)
  • Change in number of directed and open electives

• Course Proposal
  MCR 590 Operation of the IT100 SEM for Experienced SEM Users (new)
Old & New Business