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**ESF Board of Trustees**  
Mark Lichtenstein  
*Secretary to the Board*

## MEMORANDUM

**TO:** Members of the ESF Board of Trustees

**FROM:** Mark Lichtenstein  
Secretary to the Board of Trustees

**DATE:** November 25, 2025

**SUBJECT:** Official Notice of the ESF Board of Trustees December Meetings – December 5, 2025

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Please be advised that the ESF Board of Trustees will convene for its December meetings on Friday, December 5, 2025, at 9:30 AM at the following locations:

SUNY ESF  
24 Marshall Hall  
1 Forestry Drive  
Syracuse, NY 13210

41 Songbird Lane  
Rochester, NY 14620

### **Friday, December 5, 2025**

9:30 AM Finance Committee Meeting

10:30 AM Full Board Meeting

The meeting will be livestreamed and recorded in compliance with Open Meetings Law.

Livestream address: <https://www.esf.edu/about/leadership/board-of-trustees/>